



## The future role of DSOs

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## The future role of DSOs

- 1. ACER – CEER Bridge 2025: the process and key Conclusions on the role of DSOs**
- 2. The evolving role of DSOs in the EU: common features and structural differences challenges**
- 3. Main issues for CEER work: towards a CEER position paper and next steps**



# 1. The “Bridge to 2025” process

**Pre-consultation: Nov.-Dec. 2013**

**Consultation “Green Paper”: Apr.-Jun. 2013**

**Conclusions (and Evaluation of Responses)**  
presented on Sept. 27<sup>th</sup> 2014  
ACER recommendation 05/2014

# 1. The “Bridge to 2025” pillars

“Energy Regulation: A bridge to 2025”

Encompasses a broad range of issues



Focus of this presentation



# 1. Main “Bridge to 2025” conclusions: EU regulators vision

- By 2025, moving to **low-carbon** society with **smart responsive energy supply** and increased non-programmable RES
- Greater need for **flexible response** (from both small generation and demand side)
- Real changes in how **consumers engage with the market** - consumers must be protected
- Changes in technology (smart grids, smart meters) may enable and **empower smaller consumers**
- Uncertainty over the **future gas market** but **new applications for gas for flexible power generating stations**, to respond to greater levels of RES
- Competition must be ensured: **transparency and non-discrimination**
- **Strengthen interactions** with our geographical neighbours.

# 1. Main “Bridge to 2025” conclusions on DSO role

## Key issues of “Bridge to 2025” on DSO: guiding principle for EU regulators

- DSOs must be **neutral market facilitators**
  - DSOs will need to manage their networks **actively**; also through smart grid solutions and innovative investments.
  - Ensure that the **market for new service** providers is not foreclosed by incumbents (notably **monopoly DSOs**)
  - Coordination between **DSOs and TSOs** for network operational matters.
  - **Flexibility** and the **new role of DSO**: still to be well understood
- ▶ ***Increasing coordination between CEER and ACER is needed on flexibility issues and TSO-DSO coordination***

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## 2. The evolving role of DSOs: main steps

- ▶ **Traditional/core role:**
  - *Grid development, operation and maintenance*
  - *Connections*
  - *Metering (in most EU Member States)*
  
- ▶ **Role related to retail liberalization (“Supply-centric” model)**
  - *Non discriminatory relationship with suppliers*
  - *Switching process*
  - *No longer commercial activities towards final customers*
  
- ▶ **New role related to distributed generation/ feed in connection for gas (*local gas injection- biomethane*)**
  - *Change in network management (reverse flow, congestions)*
  - *Local dispatching / ancillary services*
  - *Safety and quality of gas for feed in gas connections*
  
- ▶ **New role in new services EVs/NGVs**





## 2 Trends and Technological Innovation

On one side, there are common issues for DSOs across Europe



- To meet new demand and generation patterns, DSOs will be required to implement **more active and intelligent network design, operation and monitoring**
- To allow for well functioning customer-centric retail markets, **commercial data management will increase** in weight as well as in relevance and the **role of DSOs in this respect will have to be clarified**
- The TSO-DSO interface must be designed to ensure **efficient information exchange for security of supply**, coordinated congestion management and integrated planning. In some cases also DSO-DSO
- DSOs shall remain neutral facilitator for competitive market. It has to be investigated which **services could be better provided within competitive markets** and which additional regulatory safeguards (or boundaries) are required to ensure that competitive market can develop.

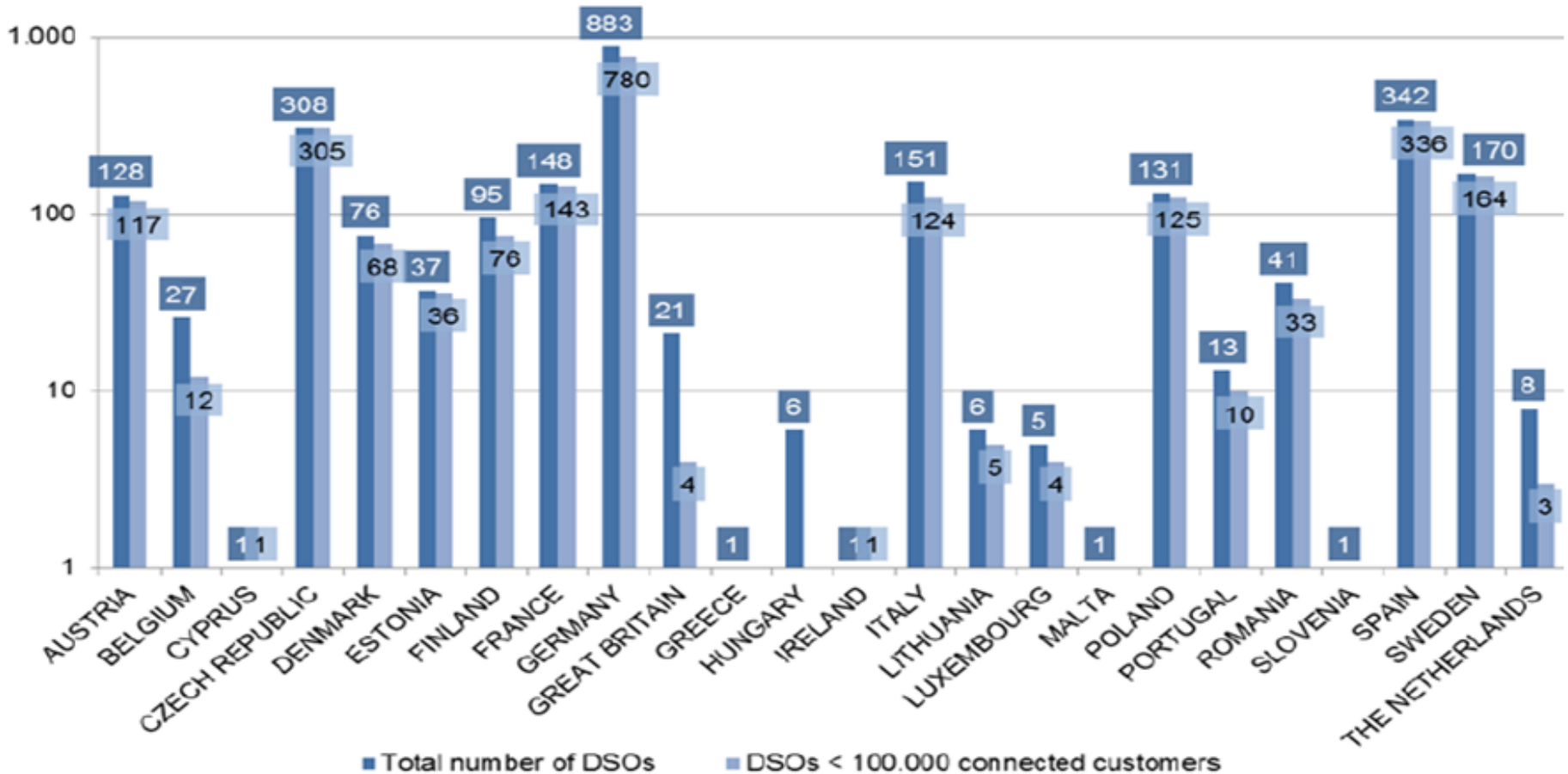
## 2. European DSOs: still a very differentiated landscape

**On the other side, there are significant differences between DSOs across Europe**

- **Activity profile** can vary quite significantly, especially for metering operations and data management responsibilities (i.e. D, GB)
- Important differences in the degree to which different DSOs have been **unbundled across Europe**; separation between distribution and supply mandatory only for DSOs >100,000 customers
- differences are observable in both structure and specific metrics such as:
  - ▶ **size** (number of customers) and number of DSOs per country;
  - ▶ **voltage levels** (electricity) and **pressure level** (gas) operated
  - ▶ direct or indirect **connection to the transmission grid** (or off-grid for small islands and remote valleys)
  - ▶ **network automation and smart metering deployment**
  - ▶ level of RES and distributed generation penetration.

## 2. Electricity DSOs in 24 EU Member States: size variations

No. of Electricity DSOs  
(logarithmic scale)



Source: Status Review on the Transposition of Unbundling Requirements for DSOs and Closed Distribution System Operators.  
Ref.:C12-UR-47-03

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### 3. Main issues for CEER work on DSO (1/2)

- **Existing regulatory requirements:** Continue to **monitor** the activities of vertically-integrated DSOs and assess the **adequacy of the current rules on business separation** against the evolving role of DSOs
- **New services to consumers:** Define core DSOs functions to facilitate the development of **potentially competitive services**
- **Unbundling issues:** Develop a “**toolbox approach**” for the regulation of DSOs, that is flexible, adaptable to nationally conditions and includes a set of consistent options to ensure an adequate level of business separation

### 3. Main issues for CEER work on DSO (2/2)

- **Investments in innovation and efficient network management:** Develop guidelines for good practice for incentive schemes to encourage efficient innovation by DSOs in such areas as smart grids
- **Network tariff structures:** Identify and share good practices regarding with the aim of:
  - ▶ enhancing efficient network development and operation
  - ▶ not impeding efficient price signals at the wholesale and retail levels.
  - ▶ responding to the needs of simplicity and adequate levels of protection for end-consumers
- **TSO-DSO coordination:** Develop recommendations for clarifying the distinct roles and responsibilities of TSOs and DSOs in order to strengthen cooperation and technical data exchange between them

### 3. CEER Position paper on the future role of DSOs

- ▶ Consult on the **future role of DSOs by end of 2014: CEER position paper by mid 2015.**

Main issues:

1. **Core and new activities of DSOs** and the need for regulatory oversight (competitive potential in enw markets)
2. **TSO and DSO relationship and responsibilities** (real-time operations, balancing, forecasting, network planning and development, emergency and restoration)
3. **Economic signals encouraging DSOs and customers** (price control related incentives, DSR, structure of DSO tariff, ToU tariffs via supplier/aggregator, contractual arrangements)



### 3. Regulatory next steps concerning the future role of DSOs

- ▶ Consider whether the current ***de minimis* threshold applying to small DSO networks** (100,000 consumers) could be revised in a more adaptive manner, considering national specificities.
- ▶ Define **TSO and DSO cooperation framework** with clear roles and responsibilities
- ▶ Assess innovative regulatory mechanisms to **promote necessary investments** with significant social benefits but possibly higher risks.
- ▶ Consider **output-based incentive mechanisms** to encourage efficient operations and investments by DSOs in order to have smarter networks (more IT-based control, less copper).

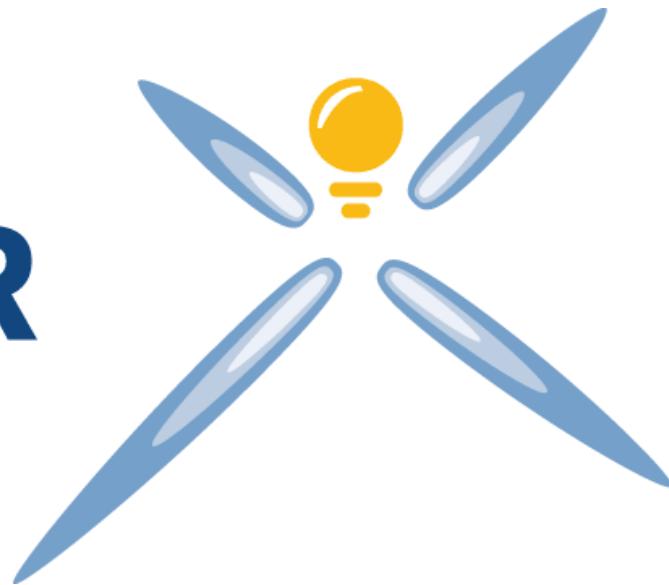




# Thank you for your attention!

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